I. INTRODUCTION -- THE IMPORTANCE OF NETWORKING

Approximately 60-80% of jobs are part of the “hidden job market.” These jobs are never advertised; include vacancies that are about to occur; and are ultimately filled through word of mouth. Since hiring someone is a risk, employers would prefer to interview and retain someone they know personally, or who comes recommended by someone they trust.

In order to find out about these jobs, you need to be in the information loop. How do you get into the loop? By contacting people you know and people you are willing to meet. That is why networking is not only important, but essential, in any job search. It is an integral part of the job search process because it is the most successful way to find a position, and it is the most utilized method of recruiting by most employers. Each contact can lead to additional unexpected contacts, if you ask the right questions and know how to effectively “network.” Advice, information and referrals are all outcomes of proper networking and invaluable tools for a job search. As such, students should start a network early in their law school careers.

II. WHAT IS NETWORKING?

Networking is an art – the more you do it, the better at it you will become. PRACTICE, PRACTICE, PRACTICE! Networking is about relationships, building professional contacts and having those contacts get to know you and your goals. It is a process centered around obtaining information on strategies for achieving your career goals, advice and referrals without directly asking for a job. In many instances, networking can lead to an actual job.

Before you begin building your professional network, take some time to reflect on who you really are, what makes you unique and what aspirations you have for your career. Doing so will allow you to feel more natural and authentic when building relationships, especially with strangers.

III. PURPOSES OF NETWORKING

Keep in mind that meeting people and developing relationships is something you already know how to do. Apply the techniques you already use to meet and follow-up with fellow classmates, strangers at a party, professors, coaches, advisors and so on.

- To develop contacts and to obtain knowledge about a particular practice, specialty area, firm or company or legal community;
- To discover how to arrive at your specific career goals, narrow your choices and establish an agenda to help you get there;
- To assist you with information about a career change;
- To obtain additional leads to jobs and other career-related information;
- To validate your choice of career by speaking to someone who actually works in that field; and
- To practice your interviewing skills.

IV. THE GOALS OF NETWORKING

- To meet someone who will either refer you to a potential employer or ultimately hire you for a position;
- To build strategic partnerships or relationships that will assist you in the future with your business and career choices and development.
V. IDENTIFYING YOUR NETWORK

Generate a list of people you have already developed relationships with at this point. Keep in mind, it’s not only about who you know, but who they know as well.

Proper networking involves a wide array of people and sources (not just attorneys), such as your parents, relatives, friends, previous and current employers and co-workers, career counselors, professors, law school administrators, previous and current classmates, college and law school alumni, acquaintances from church or community groups and individuals you deal with on a regular basis (e.g., your doctor, dentist and banker). Even if these sources cannot direct you to a job, they may be able to assist you with your resume, cover letter or interviewing skills; clarify your goals; provide you with emotional support; and provide you with important information regarding career development.

VI. THREE-STEP GUIDE TO NETWORKING

STEP 1: DEVELOP YOUR CONTACTS

1. Volunteer

Volunteering with government agencies, public interest organizations and judges is an excellent way to develop professional contacts because you are exposed to practitioners on a daily basis. Volunteering also increases marketability and sharpens legal skills. Additionally, sometimes graduates gain permanent employment with organizations after completing voluntary positions with them.

2. Become Active in Bar Associations and Attend CLE Courses

Bar association functions present many opportunities to build professional relationships. Most state bar associations have “Law Student” and “Young Lawyer” sections and offer reduced membership rates. The Florida Bar has both. The Young Lawyers division (“YLD”) may be accessed at http://www.flayld.org/ and the YLD Law Student Division is located at http://www.flayld.org/students/. When you attend bar association events, you are in direct contact with the people you most want to speak with about your job search—practicing attorneys. If you are interested in a particular area of law, seek out specialty groups. Bar associations also sponsor continuing legal education (“CLE”) classes which provide a tutorial on substantive legal issues and present the perfect forum in which to meet fellow attendees, as well as the judges and practitioners who serve as panelists. Contact the chair of the practice section you are interested in and ask to volunteer and work at their annual bar meetings. This is the perfect place for you to meet practitioners and learn about the hot topics. To learn more, visit: http://www.floridabar.org/DIVCOM/PI/CertSect.nsf/Sections?OpenForm.

3. Professional and Trade Associations; Student On-Campus Organizations; Civic/Religious/Social Organizations

It is also a good idea to become active in professional or trade associations. As you become acquainted and involved with people in various community organizations, such as your church or the local chamber of commerce, you can also network your way into your ideal setting.
As a law student, you have the opportunity to become a member of several different on-campus student groups which coordinate presentations and events. Even if you do not join any particular student group, be aware of all the lectures, panel discussions, workshops and other activities scheduled at the law school, and make it a point to attend and mingle.

4. **Attend Social and Professional Events**

Do not underestimate the value of a social function for networking purposes. It is surprising how meeting someone at a cocktail party, wedding, luncheon, dinner party or golf game can lead to a conversation and, ultimately, to an opportunity. If you attend or participate in a social activity, ask a friend or the host of the specific function to introduce you to the other guests/participants.

You can also introduce yourself, talk and ask questions. Small talk about what you do, and sincere questions about the other person's life and career, can start the ball rolling. If you sense that someone is turned off when you begin to discuss work, you should immediately change the subject. However, if all goes well, and you feel a rapport develop, you can end the conversation by exchanging business cards or phone numbers and by expressing your interest in speaking to the contact or getting together in the future. You can then follow up in a couple of weeks by inviting the person to lunch or coffee.

5. **Contact Alumni**

Contact University of Miami School of Law (“UM Law”) alumni, as well as alumni from your undergraduate institution. You can find fellow attorney alumni by doing an advanced search on the Martindale-Hubbell website (http://www.martindale.com), or by using the NALP Employer Directory (http://www.nalpdirectory.com/) or by using the University of Miami Alumni Database (https://www.miamialumni.net/Default.aspx). These contacts are typically easier to make because you share a similar educational background with them.

6. **Job/Career Fairs**

Job and career fairs are events designed to unite the best job candidates with the respective employers. Career fairs can also be informational, insofar as they invite different organizations and firms from different practice areas and settings to a specific locale to speak with students on a one-to-one basis about career goals and how to achieve them.

These fairs are typically coordinated by consortium organizations, colleges and also law schools. They are ideal for networking (even the informational fairs) because potential employers are present exactly for the purpose of recruiting suitable people and/or giving the necessary information about their organization. It is a tremendous opportunity to network with several different individuals in a short period of time and with little effort. UM Law participates in numerous job fairs with other law schools and organizations. You can see a comprehensive list of these job/career fairs at http://www.law.miami.edu/career-development-office/job-fair-opportunities.php?op=2. The law school also hosts an informational career fair each year in early March, which typically features a number of practitioners in diverse areas of law.
7. **Write Letters**

You can generate networking contacts using legal periodicals, such as the *Daily Business Review* and the *Florida Bar Journal*. Keep up with current events to see who is active in the areas of law that interest you. Write to them to say that you read about their work, share an interest in the field and would like to meet with them for an informational interview.

8. **The Internet**

The Internet can assist you with mailing lists, chat groups, bulletin boards and newsgroups for your individual needs.

9. **Classmates; Family, Friends, and Acquaintances; Former Employers and Colleagues; Professors**

Check in with your law school, college and high school friends to make contacts who might be able to provide guidance. Let your family and friends know that you are looking for contacts and information. Call former employers for information and more contacts. Professors whom you know, and for whom you have done good work, will usually be glad to recommend you.

10. **Legal Recruiters**

Legal recruiters often know a great deal about private law firms and companies. Although they usually work with more experienced attorneys, they can be a good networking resource at times.

**STEP 2: INFORMATIONAL INTERVIEWS**

An informational interview is an invaluable tool for obtaining information about career choices, learning more about an area of practice and finding a job. It can be one of the best ways to learn about a particular practice area or specialty while, at the same time, making potential contacts and networking.

Informational interviewing involves gathering career information from people who already work in the target occupations, organizations and geographic locations that interest you. It also gives you an opportunity to obtain suggestions and advice regarding their practice areas and the legal communities within their geographic regions as well as the best ways to achieve your goals. It is a "quick" mentoring session which can also lead to an actual mentoring relationship. **It is not a job interview, although it may eventually lead to a job offer.**

Some of the benefits of informational interviewing are that it:

- allows you to determine whether the career, industry or company matches your skills, interests and expectations;
- confirms information that you have read and provides information not available in written form;
- assists you in organizing your future job search by revealing the best ways to get into the profession;
- provides you with tips and information about the job and career field that could be of great value in preparing applications for work and in job interviews;
- gives you an opportunity to see the organization from the inside.
Below are some tips for arranging and conducting successful informational interviews.

1. **Be prepared**

   Prepare well in advance. You might begin with a self-assessment. The better you know yourself, the more likely you will pursue a career that is both enjoyable and rewarding. Then, conduct a thorough search for information about the careers that interest you and on any organization you intend to contact.

2. **Set up an interview**

   Once you know who you want to interview with:

   - e-mail or write the person you wish to interview well before the date the interview would take place;
   - introduce yourself and explain who you are (e.g., a first-year law student);
   - state the type of work you are interested in researching, the reason why and the amount of time it would take to conduct the interview (usually 20 – 30 minutes);
   - thank the person for speaking with you and confirm the date, time and location of the interview.

3. **Pave the way**

   When you network outside of your inner circle, give the contact a good reason to talk with you. An easy way to do this is to:

   - Ask the referring person to call ahead; or
   - Ask the referring person if you could use their name as an ice-breaker at the top of a contact letter or e-mail. For example, “Mary Smith suggested that I contact you.”

4. **Conducting the interview**

   After introducing yourself, stick to a short, but thoughtful, list of questions. For example:

   - Can you tell me about your experiences doing this type of work?
   - Can you tell me about the path you took to get to this point? …about a typical day?
   - What do you enjoy most about your work? What do you least enjoy?
   - What recommendations would you give to someone interested in getting involved in this area of practice? Suggested courses?
   - Should I emphasize different things in my resume or cover letter?
   - What type of writing sample would you suggest including, if appropriate?
   - Do you have any recommendations for additional people with whom I can speak regarding this?
   - Thank you very much for your time and advice. It has been very helpful.
STEP 3: FOLLOW UP

Follow up to maintain your relationships. This is the most critical part to the process. It’s simple to just meet a lot of people, but maintaining your relationships will require time and effort. Don’t forget to thank people when they help you. This will ensure that they will help you again in the future. Sites like Facebook and Linkedin are great tools to maintain your relationships, so learn how to use them effectively. A thank you letter detailing the steps you have taken since contacting them is sufficient. Do not be afraid to ask, “Who else should I be talking to?” in the letter. State your appreciation for the contact’s time and for any referrals. Finally, keep your contact aware of your progress from time to time.

VII. NETWORKING TIPS IF YOU’RE SHY OR INTROVERTED

- **Start Small**: Start with your current network which includes family, friends, relatives, former employers or professors. Seek out or reconnect with old high school and college friends/alumni. In other words, practice your networking skills with those individuals whom you already know and with whom you feel comfortable. The more conversations you have with them, the more confident you will feel about reaching out to strangers. The same skills you use with your family and friends can be used for new contacts.

- **Network With Friends**: If you want to attend an event or function for networking purposes, take an outgoing friend with you. That will hopefully take some pressure off so that you can approach a new person and follow your friend’s lead in any conversations. You can also ask friends for introductions on your behalf.

- **Ask Potential Contacts About Themselves**: Most people like to talk about themselves and their interests. Ask questions and express interest in others’ professions, areas of practice, backgrounds, etc. Usually, you will receive positive responses and it will get you started on a conversation which may lead to shared interests and, ultimately, a new networking contact.

- **Use Social Media & Join Online Groups and Communities**: These days, social media is used for virtually every purpose, including networking. In using social media sites, you can maintain your connections without face-to-face interactions, at least initially. If you haven’t done so already, become a member of Linkedin. Linkedin is a social networking website utilized primarily for professional networking purposes and can connect you with many new contacts. Linkedin even has groups such as Shy Busters or Toastmasters where people share stories and tips for overcoming shyness and adversity. The Internet in general can serve as an ideal networking avenue. This helps job seekers to gain confidence and build relationships prior to meeting in person. However, make certain that you always maintain a professional presence with your online profiles.

- **Keep It Light**: Keep the conversation light and informal. Don’t launch into a sales pitch. Ask easy questions. Listening is also crucial because it makes others feel special.

- **Be Prepared**: If you are going to a networking event, try to prepare some questions. Open-ended questions that require a longer, more involved, response are best to get a conversation started. For example, “What’s the biggest project you’re working on right now?”; “What’s your favorite part of your work?”; “How did you get into your field?”
VIII. KEEP TRACK OF YOUR NETWORKING AND STAY ORGANIZED

Be organized. Maintain a log or some type of record of all your networking efforts. Remember, you are establishing contacts that you intend to have a while, not just momentarily, to locate a job. At a minimum, this log should include:

- The name, address and telephone number of each contact;
- The name of the person who referred you to each contact;
- The date and time you last spoke with each contact, as well as the subject of the discussion and any follow-up that needs to be done;
- Any correspondence between you and each contact; and
- The results of your interaction(s) with each contact.

You should also maintain:

- An up-to-the-minute calendar of critical dates;
- A "job search" file or notebook for contact and networking information, employer information, correspondence, phone calls, interview dates, thank-you notes, work experience, etc.;
- Updated copies of your cover letter, resume, transcripts, writing samples and other materials on hand at all times (make sure to have good stationery for cover letters, resumes and thank-you letters); and
- A card file to attach any business cards you collect while networking.

IX. GOLDEN RULES OF NETWORKING

1. Be Prepared and State Your Purpose Early

Do your homework before you meet with a networking contact. Figure out what you want to gain from meeting with that particular individual (other than a job). Do research on the particular individual, organization and job you are interested in prior to meeting with your contact so that you can speak intelligently about what you want. Be prepared at your initial discussion and state your purpose. Give a quick summary of who you are and what you want (if the contact was referred to you by someone else). Also, have questions and topics ready to discuss.

2. Be Flexible

Take into account the contact person's schedule and time limitations. Make sure that a person is available to speak with you when you make your initial contact. If he/she is not, ask when would be a good time to speak to that person or to set up a meeting. Do not pressure anyone into speaking or meeting with you.

3. Never Ask For A Job

Ask your contact for information and referrals, not for a job. Your contact will be more helpful if you ask her/him for things s/he is able to provide. Ask for information about career opportunities, advice, a critique of your resume, etc. Again, make the person feel at ease by immediately asking for advice - NOT A JOB! Your contact may have been burned in the past by people who claimed to be seeking information but asked for a job when the contact’s defenses were down. The contact
is not hiding jobs from you. If s/he is favorably impressed, s/he will be certain to pass on information about potential jobs to you.

4. **Focus On Your Contact**

When you meet with a contact, focus on her/him, not on yourself and your needs. You have chosen these people for a good reason - they are working in the area you want to explore, they are employed by an organization you would love to work for, they live in the area of the country where you want to locate, etc. Ask them questions about themselves and soak up the information!

5. **Be Courteous:**

Listen attentively; respond intelligently. Do not overstay your welcome.

6. **Give Positive Feedback and Follow-Up**

The contact has provided you with a valuable service. Make sure to acknowledge this, both in person and in writing. After the meeting or discussion, follow-up with a thank-you letter and with the results of the information you obtained from the contact.

7. **Exchange Business Cards**

Ask for a business card and attempt to maintain an ongoing relationship by asking whether you could contact the person in the future with questions. Do not repeatedly call your contact after the initial meeting. Whenever you meet someone new, exchange business cards. Even if you are a student or unemployed, you should have business cards printed for such occasions -- be sure to include your telephone number and e-mail address. Business cards are available through the Career Development Office (“CDO”). For instructions on how to order business cards, please visit the CDO reception area or online at [http://www.law.miami.edu/career-development-office/current-students.php?op=3#business-cards](http://www.law.miami.edu/career-development-office/current-students.php?op=3#business-cards).

8. **Keep Good Records**

You can keep a log with notes regarding your contact, the date, time and substance of the conversation and any necessary follow up. Then, when you contact them again, you won’t ask the same questions.

9. **Do Not Blatantly Offer Your Resume**

Do not offer your resume for circulation to others, unless it is requested. However, you can ask for a critique of your resume (this is a good way to show your resume without pressuring the contact for a job).

10. **Offer Assistance**

Always ask what you can do for your contact -- networking is a mutual relationship.
X. **RESPONSES TO COMMON NETWORKING QUESTIONS**

I will not obtain a job through networking.

Approximately 20% of all job vacancies are advertised. The remaining 80% are filled by word of mouth. Networking is virtually the only way to find out about these openings. If you are not networking, you are missing out on many job opportunities.

**What is the point of networking?**

Faced with similar resumes, employers typically prefer to hire the candidate they know in some way, other than the one that they know only in an interview setting.

**I'm really shy, and don’t like to mingle.**

If you are an introvert or shy and feel uncomfortable in approaching a new contact or in meeting new people, there are less intimidating settings than cocktail parties and receptions in which to network. Choose the networking methods which fit your personality. *SEE SECTION VII ABOVE: “NETWORKING TIPS IF YOU’RE SHY OR INTROVERTED”.*

**Do mass mailings work?**

Mass mailing is an easy way to communicate with employers you have never met because the blow of a rejection is muted. Sending out hundreds of letters at a time can also make you feel that you are doing something concrete and measurable in your job search. However, mass mailings usually generate a poor response rate. Consider the effort you must expend on following up on the letters that you produce, the cost of stamps and paper and the time it takes to craft a proper cover letter. Networking is not quite as comfortable as sending out a resume and cover letter. It requires contact and follow-up.

**I can find my own job.**

Networking *is* doing it on your own. You get yourself the job. There is no shame in relying on others for information and assistance.
SAMPLE NETWORKING LETTERS
Dear Mr./Ms. ________:

Paragraph 1 Establish your relationship to the recipient and explain why you are writing. Include a sentence or two about your strengths and interests. For example: As a student at the University of Miami School of Law, I am contacting you regarding international law opportunities in Los Angeles. I am a lifelong resident of California and intend to return to the area upon graduation in May 2016. I would value your opinion as to those individuals and/or organizations that would respond favorably to my background in the international law arena.

Paragraph 2 Describe your educational background and practical experience, and then link those experiences to your career interests. Explain what is appealing to you about the work that the recipient is doing and how it relates to your interests.

Paragraph 3 Mention that you will contact them “during the week of…” (usually within 2-3 weeks) – and then make sure to do so. If you will be in the area on a certain date, and can meet for an interview with the contact, let him/her know.

Sincerely,

Sign Your Name Here

Type Your Name Here
Mary Smith  
123 Maple Drive  
Nowhere, Florida 33333  
(305) 123-4567

November 14, 2015

UM Alumni, Esquire  
UM Law Firm  
456 Main Street  
Los Angeles, California 33333

Dear Mr. Alumni:

As a second-year student at the University of Miami School of Law, I am contacting you concerning international law opportunities in the Los Angeles area. Upon completing my law degree, I intend to move to the Los Angeles area, and work in this field. I would value your opinion as to those organizations that might respond favorably to my business and international law background.

As an undergraduate, I took courses in International Studies at the University of Southern California, and served as the president of the International Law Society on campus. My studies at the University of Miami School of Law have heightened my interest in international business transactions. Since your firm is a leader in international business litigation, I am interested in any information you could provide about such opportunities in the Los Angeles area.

I have enclosed a copy of my resume for your review, and would appreciate any comments you may have for its improvement. I will contact your office the week of December 1st to discuss this in further detail. Should you wish to contact me, I can be reached at (305) 123-4567. Thank you for your consideration and I look forward to hearing from you.

Sincerely,

[Sign Your Name Here]

Enclosure (1)
Dear Ms. Alumna:

I am a first-year student at the University of Miami School of Law and a fellow graduate of the University of Southern California. I am considering concentrating my studies in Alternative Dispute Resolution. In light of your recent article in *California Lawyers Weekly* regarding landlord/tenant mediation programs, I decided to write to you to request an informational interview.

In light of your experience, I would be interested in tapping into your wealth of knowledge in this field. I would like to hear your perspectives on the positive and negative aspects of the practice area and its future potential, and obtain any insight you may have regarding opportunities within the field. I would appreciate any assistance you could offer in the form of an informational meeting, at your convenience.

As such, I have enclosed my resume for your review. Please feel free to contact me at (305) 123-4567. Thank you for your consideration, and I look forward to hearing from you in the near future.

Sincerely,

Sign Your Name Here

Type Your Name Here

Enclosure (1)
November 14, 2015

UM Referral, Esquire
Associate Counsel
UM Law Firm
456 Main Street
Los Angeles, California 33333

Dear Ms. Referral:

Professor Cane Genius suggested that I contact you regarding environmental employment opportunities for lawyers in Los Angeles. As a lifelong resident of California, I intend to return to the Los Angeles area upon my graduation from the University of Miami School of Law in May 2016.

As an undergraduate at the University of Southern California, I had the opportunity to serve as an intern with the Office of the California Attorney General, Environmental Enforcement Division. In addition, during my second year of law school, I completed an internship with the Environmental/Water Resources Board. While these experiences have heightened my interest in environmental enforcement issues and the role of a lawyer in such offices, I am also interested in any information you can provide about potential positions in the private sector.

I have enclosed a copy of my resume for your review and would appreciate any comments you may have for its improvement. Thank you for your time and consideration.

Sincerely,

Sign Your Name Here

Enclosure (1)
THANK YOU LETTER

John Jones
123 Maple Drive
Nowhere, Florida 33333
Telephone
Email Address

November 14, 2015

Tom Smith, Esquire
Associate Counsel
UM Law Firm
456 Main Street
Los Angeles, California 33333

Dear Mr. Smith:

Thank you for taking the time to meet with me to discuss your position as Environmental Associate. I am excited about the possibility of working in this field, and I know that my graduate background in Environmental Law has prepared me to research, draft and analyze the necessary issues and cases.

Based on your recommendations, I contacted the environmental consulting group in San Francisco. Thank you again for your time. You have made the job search process considerably less arduous. Please let me know if I can be of any assistance to you in the future. I can be reached at (305) 123-4567.

Sincerely,

__________________________
Sign Your Name Here

Type Your Name Here

UPDT 8/2015